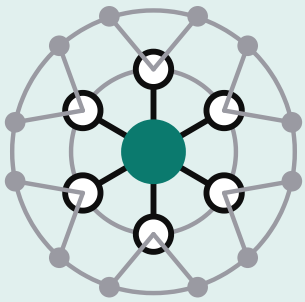
Method

Futures wheel

A diagram that places a change at the center and, in rings, its direct consequences, the consequences of those consequences, and so on.



In Spanish
Rueda de futuros

Origin
Glenn (1972)

Output
A diagram of the consequences of a change, in rings

What it's for

Helps reveal second-order effects that are not visible at first glance.

Key elements

A change at the center
Specific and well phrased.

Rings
First what is direct; then what that leads to.

As a group
Several perspectives find more effects.

How it's done

1 

Write the change at the center.

2 

Add the direct consequences.

3 

Continue with the indirect ones.

Applications in design

When to use it
Before launching a change, to anticipate unintended effects.

Avoid
Stopping at the first ring.

Don't fall for it
Mark which consequences are likely and which are only possible.

Connections

Builds on

- Futures cone
- Weak signals

Related to

- Mind map
- Scenario planning

Authors and works

1972	**Jerome C. Glenn**	Devised it as a structured brainstorm about the consequences of a change.

Sources

Original sources

- Glenn, J. C. (1972). Futurizing teaching vs. futures course. Social Science Record, 9(3).

Last reviewed: October 23, 2026

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